

Sandra Waddock

Galligan Chair of Strategy

Carroll School Scholar of Corporate Responsibility

Professor of Management

Boston College

Carroll School of Management

Chestnut Hill, MA 02467

O: 617-552-0477

H: 617-630-0351

e-mail: waddock@bc.edu

Fax: 617-552-0433

ORCID: 0000-0003-1089-7686

Websites

<https://sites.google.com/a/bc.edu/sandra-waddock-homepage/>

Healing the World: <https://sites.google.com/a/bc.edu/healing-our-world-shaman-today/>

Intellectual Shamans: <https://sites.google.com/a/bc.edu/intellectual-shamans/>

Sandra Waddock Music: <https://sites.google.com/a/bc.edu/sandra-waddock-music/>

Academic Appointments

Boston College, The Wallace E. Carroll School of Management, Management and Organization Department, Chestnut Hill, MA 02467 USA

Courses taught: Designing the Future (Spring 2017), Past: Managing Business in Society (MBA Capstone). Managing Corporate Responsibility (graduate intensive elective). Social Issues in Management/Management Practice IV (graduate). Capstone: Leadership and Mindfulness (senior seminar). Leadership Workshop (graduate). Competitive Strategy (Honors Strategy and Policy, undergraduate management capstone). Strategy and Policy (undergraduate management capstone). Strategic Management (graduate management capstone). Global Competitiveness (graduate). Organizational Level, Leadership for Change Program (executive). Management Practice (first semester coordinator), 1995-1997.

Carroll School Scholar of Corporate Responsibility, 2011- .

Galligan Chair of Strategy, 2008- .

Professor of Management, 1998- .

Associate Professor of Management, 1991-1998.

Assistant Professor of Management, 1986-1991.

Founding Faculty Member, Leadership for Change Program, Co-coordinator, Organization Level Module, 1995-2011.

Senior Research Fellow, Boston College Center for Corporate Citizenship, 2000-2009.

Co-Founder, Institute for Responsible Investing, Boston College (now the Initiative for Responsible Investment at Harvard Kennedy School) and member, Steering Committee, 2003-2013.

Member, Advisory Board, Center for Corporate Citizenship, 2003-2009.

Courtesy Appointment, Organizational Studies Department, 2007-2011 (Strategy Group merged with Organizational Studies in 2011 to become Management and Organization Department).

Verizon Visiting Professor in Business Ethics, Bentley University, November 9-12, 2015.

Fellow, Center for Humanistic Management, Fordham University, 2015- .

Visiting Scholar, Centre for Responsible Leadership, University of Pretoria, South Africa, October 2013- present.

Senior Research Fellow, Initiative for Responsible Investing, Harvard Kennedy School of Government, Fall 2012-2015.

Adjunct Professor, Asia Pacific Centre for Sustainable Enterprise, Griffith University, Brisbane, Queensland, Australia, 2010-2013.

Senior Fellow in Social Innovation, Lewis Institute, Babson College, 2012-present.

Visiting Scholar, Kennedy School of Government, Harvard University, CSR Initiative in the Mossavar-Rahmani Center for Business and Government, September 2006-June 2007.

Ethics Resource Center, Washington, DC, *Senior Research Fellow*. June 2000-June 2002.

Darden Graduate School of Business, University of Virginia, Charlottesville, VA, *Visiting Professor*, Spring 2000.

Northeastern University College of Business Administration, General Management Department. Courses taught: Management Policy (I and II) (undergraduate), Introduction to Business (undergraduate), Managing Social Issues (undergraduate). Fall 1985-Summer 1986, *Assistant Professor of General Management*.

Boston University School of Management. Management Policy Department. Course taught: Manager in Society (undergraduate). Fall 1984, lecturer and coordinator of Writing Instructors for Manager in Society course.

Babson College Department of Management. Psychology of Leadership. Summer 1984.

Lesley College Programs in Management for Business and Industry. Research Methodology, Thesis module, Organizational Behavior (graduate and undergraduate). December 1983-May 1986, core faculty and thesis advisor.

Boston College Department of English, Survey of English Literature. Fall 1973-May 1974, lecturer in English.

Fisher Junior College. English Literature. 1974, adjunct.

Education

Doctor of Business Administration, **Boston University School of Management** Organizational Behavior with emphasis in Management Policy. 1985.
Dissertation: Development of Public-Private Partnership: An Empirical and Conceptual Analysis. Chairman: Prof. James E. Post, Management Policy Department.

Research Interests: intellectual shamanism, large system systems change and transformation, sustainable enterprise economy, corporate citizenship, managing corporate responsibility, multi-sector collaboration, stakeholder theory, management education.

Teaching Interests: corporate citizenship, business in society, managing corporate responsibility, strategic management/management policy, leadership and change, leadership and mindfulness.

Master of Business Administration, **Boston University School of Management** (with honor). 1979. Concentration in organizational behavior. Beta Gamma Sigma.

Master of Arts, English Literature, **Boston College**. 1973.

Bachelor of Arts, English Literature, **Northeastern University** (with honor). 1969.

Awards, Honors, and Grants

Lifetime Achievement CSR Award 2016, Humboldt-Universität Berlin, School of Business and Economics, 7th International Conference on Corporate Sustainability and Responsibility, September 2016, Berlin, Germany, for scholarly contribution that influenced and shaped the field of CSR.

2015 Leadership in Humanistic Management award, presented by The Humanistic Management Network, and Center for Humanistic Management, Fordham University, Academy of Management annual meeting, Vancouver, British Columbia, Canada, August 2015.

Doctoral Advisor Award, presented by the Social Issues in Management Division of the Academy of Management annual meeting, for advising best dissertation winner Erica L. Steckler (The Social Construction of Organizational Authenticity by Stakeholder), August 2015.

2015 Annual Review of Social Partnerships **Thought Leader in Social Partnerships** certificate, ASRP, September 20, 2015.

Lifetime Achievement Award in Collaboration Research, 4th International Cross Sector Social Interaction Symposium and Partnerships Resource Centre, Erasmus University, Boston, June 2014.

Elected **Fellow** of the International Association of Business in Society, June 2014.

Distinguished Research Lecturer, Kansas State University, College of Business Administration, Spring 2014.

‘**Master**’ in **ETH PhD Academy**, Appenzel (Zurich), Switzerland, June 2013.

2011 **David L. Bradford Outstanding Educator Award**, Organizational Behavior Teaching Society, Annual Meeting, Milwaukee, WI, June 2011.

2011 **Best Book Award for *The Difference Makers***, Social Issues in Management Division, Academy of Management Division, Academy of Management, San Antonio, TX, August 2011.

Best Reviewer Award, *Academy of Management Learning and Education*, August 2010. Awarded at the Academy of Management Annual Meeting, Montreal, Canada.

‘Master’ in first **Swiss Master Class on Corporate Social Responsibility** (nine masters and nine doctoral students): *Corporations as Political Actors: Facing the Post-National Constellation*, Lausanne, Switzerland, December 8-9, 2006.

2005 **Faculty Pioneer Award for External Impact**, Beyond Grey Pinstripes 2005, World Resources Institute and Aspen Institute

2004 **Sumner Marcus Award for Outstanding Service**, Social Issues in Management Division, Academy of Management

2002 Boston College Carroll School of Management **Distinguished Service Award**.

Best Reviewer Award, Management Education Division, Academy of Management, 1999.

Best Reviewer Designation, Social Issues in Management Division, Academy of Management, 1999.

Aspen Fellow, supported to attend Business for Social Responsibility Conference, Fall 1998; and Boston College Center for Corporate Community Relations Leader’s Conference, 1999.

Aspen Institute Initiative on Social Innovation through Business, \$4500 grant to Academy of Management Initiative on Service Learning (with Laurie DiPadova at the University of Utah and D. Jeffrey Lenn, George Washington University).

1997 **Moskowitz Prize** for best paper on social investing by the Social Investment Forum for "Quality of Management and Quality of Stakeholder Relations: Are They Synonymous?" with Samuel B. Graves.

1991 Spencer Foundation Small Grant for research on business involvement in public education.

Two Research Expense Grants, Boston College.

Other Professional and Management Experience

Boston University School of Management, Director of Admissions and Financial Aid, 1982-1984.

Boston University School of Management, Assistant Director, MBA Program, 1980-1982.

Suffolk University School of Management, Director, Executive MBA Program, 1979-1980.

Massachusetts Board of Library Commissioners, Conference Coordinator, Governor's Conference on Libraries and Information Systems, 1978-1979.

New England Council of Optometrists, Editor, New England Journal of Optometry, 1978-1979 (free lance).

Beth Israel Hospital, Public Relations Department, Assistant Manager (promoted from public relations assistant, 1975-1977).

American Meteorological Society, News Editor, Bulletin (promoted from editorial assistant), 1970-1973.

Books

Healing the World: Today's Shamans as Difference Makers. Salt Mills, UK: Greenleaf Publishing, 2017.

(Teaching) Managing Mindfully. Sandra Waddock, Lawrence J. Lad, and Judith A. Clair. Online publication, Global Jesuit Case Series (www.GJCS.org), expected 2017.

Intellectual Shamans: Management Academics Making a Difference. Cambridge University Press (in press for 2015). (Finalist, Social Issues in Management Division, Academy of Management, best book, 2016)

Reviewed: Cynthia E. Clark, *Business and Society Review*, 2016, <http://onlinelibrary.wiley.com/doi/10.1111/basr.12077/full>

Reviewed: Jegoo Lee, *Academy of Management Learning and Education*, 2016, <http://amle.aom.org/content/15/3/645.full.pdf+html>.

Building the Responsible Enterprise: Where Vision and Values Add Value. Sandra Waddock and Andreas Rasche. Palo Alto: Stanford University Press, 2012.

SEE Change: Making the Transition to a Sustainable Enterprise Economy. Sandra Waddock and Malcolm McIntosh. Sheffield, UK: Greenleaf, 2011.

The Difference Makers: How Social and Institutional Entrepreneurs Built the Corporate Responsibility Movement. Sheffield, UK: Greenleaf, 2008.
Social Issues in Management Division, Academy of Management, *Best Book Award*, 2011

Total Responsibility Management: The Manual. Sandra Waddock and Charles Bodwell with cases by Jennifer Leigh. Sheffield, UK: Greenleaf, 2007. (Translated into Chinese and published by China Electric Publisher, 2009).

Leading Corporate Citizens: Vision, Values, Value Added. New York: McGraw-Hill, first edition, 2002; second edition, 2006, third edition, 2009.

Learning to Talk: Corporate Citizenship and the Development of the UN Global Compact. Edited by Malcolm McIntosh, Sandra Waddock, and Georg Kell. Sheffield, UK: Greenleaf, 2004.

Unfolding Stakeholder Thinking 2: Relations, Communication, Reporting and Performance (Volume 2). Editors: Jörg Andriof, Sandra Waddock, Bryan Husted, Sandra Rahman. Sheffield, UK: Greenleaf, 2003.

Unfolding Stakeholder Thinking: Theory, Responsibility and Engagement. (Volume 1) Editors: Jörg Andriof, Sandra Waddock, Bryan Husted, Sandra Rahman. Sheffield, UK: Greenleaf, 2002.

Guest Editor, *Innovation, Reflection, and Active Learning Strategies for Teaching Business and Society*, Special Issue of *Research in Corporate Social Performance and Policy*. James E. Post, Series Editor. Greenwich, CT: JAI Press, 1997.

Not by Schools Alone: Sharing Responsibility for America's Education Reform. Greenwich, CT: Praeger, 1995.

Resources for Instructors for Leading Corporate Citizens (Instructor's manual). Sandra Waddock with Don Armstrong and Robin Miller. McGraw-Hill, 2002; second edition, Sandra Waddock, on CD, 2006; third edition online, 2009.

Journal, Research Annual, and Edited Book Publications

Inequality, Dignity, and the Sustainability Challenge. *Journal of Management for Global Sustainability*, accepted.

Shamans, Memes, and Ethical Leadership: The Transformational Role of Shamanic Leadership in Healing the World. In *Radical Thoughts on Ethical Leadership*, edited by Robert Giacalone and Carole Jurkiewicz. Charlotte, NC: Information Age Publishing, in press for 2017.

Torn between Two Paradigms: A Struggle for the Soul of Business Schools. Chris Laszlo, Robert Sroufe, and Sandra Waddock. *AI Practitioner*, Spring 2017, 19(2), 108-119. [DX.DOI.ORG/10.12781/987-1-907549-31-1-12](https://doi.org/10.12781/987-1-907549-31-1-12)

Standards for Corporate Social Responsibility. Andreas Rasche and Sandra Waddock. In *Corporate Social Responsibility; Strategy, Communication, Governance*, edited by Mette Morsing, Andreas Rasche, and Jeremy Moon. Cambridge, UK: Cambridge University Press, 2017, 163-186.

Leaders as Shamans: Working to Heal a Troubled World. *Journal of Management for Global Sustainability, Journal of Management for Global Sustainability*, 2016, DOI: 10.13185/JM2016.04102.

Foundational Memes for a New Narrative about the Role of Business in Society. *Humanistic Management Journal*, 2016, 1: 91-105, DOI: 10.1007/s41463-016-0012-4.

Developing Humanistic Leadership Education. *Humanistic Management Journal*, 2016, 1: 57-73, DOI 10.1007/s41463-016-0003-5.

Taking Stock of SIM: Social Issues in Management Division of the Academy of Management. *Business & Society*, 2016, online published, in press print. DOI: 10.1177/0007650316661306.

Networked CSR Governance: A Whole Network Approach to Meta-Governance. Laura Albareda and Sandra Waddock. *Business & Society*, 2016, in press. DOI: 10.1177/0007650315624205.

Midas, Cassandra & the Buddha: Curing Delusional Growth Myopia by Focusing on Thriving. Adam Sulkowski and Sandra Waddock. *Journal of Corporate Citizenship*, March 2016, 61, 15-43.

Intellectual Shamans, Wayfinder Scholars, and Edgewalkers: Working for System Change. Sandra Waddock, Malcolm McIntosh, Judith Ann Neal, Edwina Pio, and Chellie Spiller. *Journal of Corporate Citizenship*, Editor's Introduction, special issue on Intellectual Shamans, Wayfinders, Edgewalkers, and Systems Thinkers: Building a World Where All Can Thrive, June 2016, Issue 62, 35-58.

Dignity, Wisdom, and Tomorrow's Ethical Business Leader. Donna Hicks and Sandra Waddock. *Business and Society Review*, Fall 2016, 121 (3): 447-462. (Also published as a monograph for the Verizon Visiting Professorship in Business Ethics by Bentley University, Hoffman Center for Business Ethics, 2016).

Stewarding the Future through Responsible Enterprises: The Work of Intellectual and Business Shamans. *La Gestión de Valores en la Empresa Como Aportación de Value*. Anna Bajo Sanjuán and Nuria Villagra García. Madrid, Spain: Universidad Pontificia Comillas, 2015, pp. 141-146.

Editor's Introduction: Large System Change: An Emerging Field of Transformation and Transitions. Steve Waddell, Sandra Waddock, Sarah Cornell, Domenico Dentoni, Milla McLachlan, Greta Meszoely. *Journal of Corporate Citizenship*, June 2015, Issue 58, 5-30. DOI: <http://dx.doi.org/10.1108/JOCM-08-2014-0146>

The Complexity of Wicked Problems in Large System Change. Sandra Waddock, Domenico Dentoni, Greta Meszoely, Steve Waddell. *Journal of Organizational Change Management*, 2015, 28(6): 993-1012.

Reflections: Intellectual Shamans, Sensemaking, and Memes in Large System Change. *Journal of Change Management*, 2015, 15(4): 259-273. Link: <http://dx.doi.org/10.1080/14697017.2015.1031954>.

Stewardship of the Future: Large System Change and Company Stewardship. In *Corporate Stewardship*, edited by Ed Lawler, Sue Mohrman, and Jim O'Toole. Sheffield, UK: Greenleaf, 2015: 36-54.

Large Scale Change Action Research. Steve Waddell, Milla McLachlan, Greta Meszoely, Sandra Waddock. In *Handbook of Action Research*, 3rd edition, edited by Hilary Bradbury. Thousand Oaks, CA: Sage, 2015, Entry 52.

Visionaries and Wayfinders: Deliberate and Emergent Pathways to Vision in Social Entrepreneurship. Sandra Waddock and Erica Steckler. *Journal of Business Ethics*, published online, 2014, pp. 1-16. DOI: 10.1007/s10551-014-2451-x.

Global Sustainability Governance and the UN Global Compact: A Rejoinder to Critics. Andreas Rasche and Sandra Waddock, *Journal of Business Ethics*, 2014, 122 (2): 209-216.

The Changing Social Role of Business in a World of Collapsing Boundaries. In *From Capitalistic to Humanistic Business*, edited by Michael Pirson Ulrich Steinvorth, Carlos Largacha-Martinez, Claus Dierksmeier. New York: Palgrave, 2014, 48-70.

Cross-Sector/Cross-Boundary Collaboration: Making a Difference through Practice. In *Social Partnerships and Responsible Business: A Research Handbook*, edited by May Seitanidi and Andrew Crane. New York: Routledge, 2014: 335-341.

Beyond Corporate Responsibility to the Common Good: The Millennium Development Goals, UN Global Compact, and Business Enterprise. In *Sustainable Development: The UN Global Compact, The Millennium Development Goals, and the Common Good*, edited by Oliver Williams. Notre Dame, IN: University of Notre Dame Press, 2014, pp. 369-387.

Beyond Sustainability Reporting: Integrated Reporting is Practiced, Required & More Would Be Better. Adam Sulkowski and Sandra Waddock, *St. Thomas Law Journal*, Spring 2013, 10: 1060-1123.

The Wicked Problems of Global Sustainability Need Wicked (Good) Leaders and Wicked (Good) Collaborative Solutions. *Journal of Management for Global Sustainability*, 2013, 1 (1): 91-111.

Developing More Holistic Management Education: Lessons Learned from Two Programs. Sandra Waddock and Joseph M. Lozano, *Academy of Management Learning and Education*, 2013, 12 (2): 265-284.

Listed in *AMLE Principles for Responsible Management Education Virtual Collection*, 2016, <http://aom.org/Publications/AMLE/Principles-for-Responsible-Management-Education-Virtual-Collection.aspx>

The Future is Here for the New CSR: Corporate Responsibility and Sustainability. In *Creating Shared Value: Academic Visions on New Business Models for the XXI Century*, edited by Maurizio Zollo. Milan: EGEA (Bocconi University), 2013: 37-46.

The United Nations Global Compact: Retrospect and Prospect. Andreas Rasche, Sandra Waddock, and Malcolm McIntosh. *Business & Society*, 2013, 52: 6-30.

The Wicked Problem of Developing a New Social Contract. In *The Necessary Transition: Transition and Transformation Issues in the Journey Towards a Sustainable Enterprise Economy*, Malcolm McIntosh et al. (eds). Emerald Press, 2013, 131-146.

More than Coping: Thriving in a World of Wicked Problems. *International Food and Agribusiness Management Review*, special issue on Managing Wicked Problems in Agribusiness: The Role of Multi-Stakeholder Engagements for Value Creation, guest editors Domenico Dentoni and Otto Hospes. *The International Food and Agribusiness Management Review*, 2013, 15B: 117-122, <https://www.ifama.org/publications/journal/vol15/cmsdocs/15B/Waddock.pdf>.

Pipeline to the Future: Seeking Wisdom in Indigenous, Eastern and Western Traditions. Edwina Pio, Sandra Waddock, Mzamo Magaliso, Malcolm McIntosh, Chellie Spiller, Hiroshi Takeda, Joe Gladstone, Marcus Ho, Jawad Syed. In *The Handbook for Faith and Spirituality in the Workplace*, edited by Judith Ann Neal. Springer, 2013, pp. 195-226.

Wisdom, Spirituality, Social Entrepreneurs, and Self-Sustaining Practices: What Can We Learn from Difference Makers? Sandra Waddock and Erica Steckler. In *The Handbook for Faith and Spirituality in the Workplace*, edited by Judith Ann Neal. Springer, 2013, pp. 285-302.

Wisdom and Responsible Leadership: Aesthetic Sensibility, Moral Imagination, and Systems Understanding. In *Aesthetics and Business Ethics, Issues in Business Ethics* series, edited by Daryl Koehn and Dawn Elm. Springer-Verlag, 2013, pp. 129-147.

UN Global Compact: An Idea Whose Time Has Come. In *Globally Responsible Leadership: Managing According to the UN Global Compact*, edited by Joanne T. Lawrence and Paul W. Beamish. Thousand Oaks, CA: Sage, 2012, pp. 51-69.

We Are All Stakeholders of Gaia: A Normative Perspective on Stakeholder Thinking. *Organization & Environment*, 2011, 24 (2): 192-212. <http://dcollections.bc.edu/R/GFT8MSS5P8HENVMJ6EX9FCK15IU4K9E2DPB1>

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Finalist: *Organization & Environment*, 2014 Best Paper Finalist

http://dcollections.bc.edu/R/GFT8MSS5P8HENVNMIJ6EX9FCK15IU4K9E2DPB1SKYQE6ET17UG5-01488?func=results-jump-full&set_entry=000004&set_number=000835&base=GEN01-BCD03)

First They Ignore You...The Time-Context Dynamic and Corporate Responsibility. Pietra Rivoli and Sandra Waddock. *California Management Review*, Winter 2011, 53 (2): 87-104.

http://dcollections.bc.edu/R/GFT8MSS5P8HENVNMIJ6EX9FCK15IU4K9E2DPB1SKYQE6ET17UG5-01562?func=results-jump-full&set_entry=000015&set_number=000835&base=GEN01-BCD03)

The Grand Misapprehension: A Response to Aneel Karnani's "Doing Well by Doing Good": The Grand Illusion." Pietra Rivoli and Sandra Waddock, *California Management Review*, Winter 2011, 53 (2): 112-116.

http://dcollections.bc.edu/R/GFT8MSS5P8HENVNMIJ6EX9FCK15IU4K9E2DPB1SKYQE6ET17UG5-01576?func=results-jump-full&set_entry=000017&set_number=000835&base=GEN01-BCD03)

Finding Wisdom Within—The Role of Seeing and Reflective Practice in Developing Moral Imagination, Aesthetic Sensibility, and Systems Understanding. *Journal of Business Ethics Education*, 2010, 7: 177-196. (http://dcollections.bc.edu/R/?func=dbin-jump-full&object_id=313317&local_base=GEN01-BCD03)

Ahoy Where? On Convergence and Synergy between International Business and Business Ethics. Part of Comments on *BEQ*'s Twentieth Anniversary Forum on New Directions for Business Ethics Research. Andrew Crane, Dirk Ulrich Gilbert, Kenneth E. Goodpaster, Geoff Moore, Marcia Miceli, Scott J. Reynolds, Marshall Schminke, Sandra Waddock, Gary R. Weaver, and Andrew C. Wicks. *Business Ethics Quarterly*, January 2011, 21 (1): 159-189.

From Individual to Institution: On Making the World Different. Commentary on Special Issue on Cross Sector Interactions. *Journal of Business Ethics*, February 2011, 94, Supplement 1, 9-12.

http://dcollections.bc.edu/R/GFT8MSS5P8HENVNMIJ6EX9FCK15IU4K9E2DPB1SKYQE6ET17UG5-01569?func=results-jump-full&set_entry=000016&set_number=000835&base=GEN01-BCD03)

The Paradoxes of Communicating Corporate Citizenship: Sectors, Context, and Stakeholders. Sandra Waddock and Bradley K. Googins. In *Handbook of Communication and Corporate Social Responsibility*, edited by Øyvind Ihlen, Jennifer Bartlett, and Steve May. Wiley Blackwell, 2011, pp 23-43. DOI: 10.1002/9781118083246.ch2.

The book received the PRIDE Award, 2011, from the Public Relations Division of the National Communications Association.

Accountability in a Global Economy: The Emergence of International Accountability Standards. Dirk Ulrich Gilbert, Andreas Rasche, and Sandra Waddock. *Business Ethics Quarterly*, January 2011, 21 (1): 23-44.

(http://dcollections.bc.edu/R/GFT8MSS5P8HENVNMIJ6EX9FCK15IU4K9E2DPB1SKYQE6ET17UG5-01467?func=results-jump-full&set_entry=000001&set_number=000835&base=GEN01-BCD03)

Corporate Responsibility and Financial Performance: The Role of Intangible Resources, Josep Tribo, Jordi Surroca, and Sandra Waddock, *Strategic Management Journal*, 2010, 31 (5): 463-490.

(http://dcollections.bc.edu/R/GFT8MSS5P8HENVNMIJ6EX9FCK15IU4K9E2DPB1SKYQE6ET17UG5-01513?func=results-jump-full&set_entry=000008&set_number=000835&base=GEN01-BCD03)

The Social Contract of Business in Society. In *A Handbook of Corporate Governance and Social Responsibility*, edited by Güler Aras and David Crowther. Gower: Burlington, VT and Surry, England, 2010, pp 69-82.

Beyond Corporate Responsibility: Implications for Management Development. Sandra Waddock and Malcolm McIntosh. *Business and Society Review*, Fall 2009, 114 (3): 295-325.

Learning from the Roundtables on Sustainable Enterprise: The UN Global Compact and the Next Ten Years. Malcolm McIntosh and Sandra Waddock, In Andreas Rasche and Georg Kell, Editors, *The United Nations Global Compact—Achievements, Trends and Challenges*. Cambridge University Press, 2010, 215-233.

Pragmatic Visionaries: Difference Makers as Social Entrepreneurs, *Organizational Dynamics*, 2009, 38 (4): 281-289.

(http://dcollections.bc.edu/R/GFT8MSS5P8HENVNMIJ6EX9FCK15IU4K9E2DPB1SKYQE6ET17UG5-03619?func=results-jump-full&set_entry=000028&set_number=000835&base=GEN01-BCD03)

The Principles for Responsible Management Education: Implications for Implementation and Assessment, Sandra Waddock, Andreas Rasche, Patricia Werhane, and Gregory Unruh. In Diane L. Swanson and Dann G. Fisher, *Toward Assessing Ethics Education*, Scottsdale, AZ: Information Age Publishing, 2010, 13-28.

Making a Difference: Corporate Responsibility as a Social Movement, *Journal of Corporate Citizenship*, Spring 2009, 33: 35-46.

(http://dcollections.bc.edu/R/GFT8MSS5P8HENVNMIJ6EX9FCK15IU4K9E2DPB1SKYQE6ET17UG5-03570?func=results-jump-full&set_entry=000021&set_number=000835&base=GEN01-BCD03)

Corporate Citizenship: The Leadership Challenge from the Changing Global Context, *Politeia: Rivista di Etica Scelte Pubbliche*, Anno XXV, 2009, 221-231.

Building a New Institutional Infrastructure for Corporate Responsibility. *Academy of Management Perspectives*, August 2008, 22 (3): 87-108.

The Development of Corporate Citizenship/Corporate Responsibility. White Paper Series, *Organization Management Journal*, Spring 2008, 5: 29-39.
http://dcollections.bc.edu/R/GFT8MSS5P8HENVNMIJ6EX9FCK15IU4K9E2DPB1SKYQE6ET17UG5-01541?func=results-jump-full&set_entry=000012&set_number=000835&base=GEN01-BCD03)

A “Total” Responsibility Approach to Crisis Management and Signal Detection in Organizations. Judith A. Clair and Sandra Waddock. In *International Handbook of Organizational Crisis Management*, Christine M. Pearson, Christophe Roux-Dufort, and Judith A. Clair, editors. Thousand Oaks, CA: Sage, 2007, pp. 299-314.

Corporate Responsibility/Corporate Citizenship: The Development of a Construct. Sandra Waddock. In *Handbook of Research on Global Corporate Citizenship*, edited by Andreas Georg Scherer and Guido Palazzo. Cheltenham, England, and Northampton, MA: Edward Elgar, 2008.

Leadership Integrity in a Fractured Knowledge World, *Academy of Management Learning & Education*, 2007, 6 (4): 543-557.

Listed in *AMLE Principles for Responsible Management Education Virtual Collection*, 2016, <http://aom.org/Publications/AMLE/Principles-for-Responsible-Management-Education-Virtual-Collection.aspx>

Learning to Teach Ethics from the Heart: A Journey from Inside Out. Jerry Calton, Steve Payne, and Sandra Waddock. In *Advancing Business Ethics Education*, edited by Diane Swanson and Dann G. Fisher. Greenwich, CT: IAP Publications, 2007.

Allen White: On CERES, GRI, and Corporation 2020. Sandra Waddock. *Journal of Corporate Citizenship*, Issue 26, 2007, 38-42.
http://dcollections.bc.edu/R/GFT8MSS5P8HENVNMIJ6EX9FCK15IU4K9E2DPB1SKYQE6ET17UG5-03598?func=results-jump-full&set_entry=000025&set_number=000835&base=GEN01-BCD03)

The UN Global Compact in a Context of Change. Sandra Waddock and Florian Wettstein. In Wieland, Josef, Wallacher, J. Reder, M.Karcher, T. (Eds.), *Unternehmensethik im Spannungsfeld der Kulturen und Religionen (Globale Solidarität - Schritte zu einer neuen Weltkultur, Band 14)*, Stuttgart et al, 2006: 146-161.

Forging a Path for Ethics and Business in Society: An Interview with Journal Editors. *Academy of Management Learning & Education*, September 2006, 5 (3): 334-345.

Listed in *AMLE Principles for Responsible Management Education Virtual Collection*, 2016, <http://aom.org/Publications/AMLE/Principles-for-Responsible-Management-Education-Virtual-Collection.aspx>.

The Impact of Mergers and Acquisitions on Corporate Stakeholder Practices. Sandra Waddock and Samuel B. Graves. *Journal of Corporate Citizenship*, 2006, Issue 22, 91-109.

(http://dcollections.bc.edu/R/GFT8MSS5P8HENVNMJ6EX9FCK15IU4K9E2DPB1SKYQE6ET17UG5-01590?func=results-jump-full&set_entry=000019&set_number=000835&base=GEN01-BCD03)

The Shifting Agenda of Corporate Citizenship. Sandra Waddock and Florian Wettstein. *Forum Technik Theologie Naturwissenschaften*, December 2005, 40-52.

Voluntary or Mandatory: That is (Not) the Question. Florian Wettstein and Sandra Waddock. *Zeitschrift für Wirtschafts- und Unternehmensethik (Journal for Business, Economics & Ethics)*, 2005, 6 (3): 204-320.

(http://dcollections.bc.edu/R/GFT8MSS5P8HENVNMJ6EX9FCK15IU4K9E2DPB1SKYQE6ET17UG5-03640?func=results-jump-full&set_entry=000031&set_number=000835&base=GEN01-BCD03)

Corporate Citizenship: The Dark Side Paradoxes of Success. In *The Debate Over Corporate Social Responsibility*, Steve May, George Cheney, and Juliet Roper (editors). New York: Oxford, 2007, pp. 74-86.

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Restorative Business: A Shamanic Perspective. In Making Organizations Meaningful: Rethinking Management around Dignity and Well-Being, All Academy Symposium, Academy of Management Annual Meeting, Anaheim, CA, August 2016. Organized by Michael Pirson. Panelists: Thomas J. Donaldson, James

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Shaman, Writer, Scholar, Songwriter. MSR Plenary: Shaping a Meaningful Scholarly-Practitioner Life. MSR Plenary Distinguished Speaker. Organizer: Mary Finney. Distinguished speakers: Nancy J. Adler, Ilma Barros-Pose, Marjolein Lips-Wiersma, Sandra Waddock. Facilitator: Richard J. Major. Discussants: Robert E. Quinn, Philip H. Mirvis. Academy of Management Annual Meeting, Anaheim, CA, August 2016.

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Opening Planetary Governance: From Corporate to National Global (Earth Systems) Governance. Organizers: Sandra Waddock and Derick De Jongh. Distinguished speaker: Mervyn King, Chair, International Integrated Reporting Council. Panelists: Jonathan Doh, Christian Voegtlin, Laura Albareda, and Derick De Jongh. Academy of Management Annual Meeting, Vancouver, British Columbia, Canada, August 2015.

Wishful Thinking? Fostering the “Right” Values, Attitudes, and Behaviors in Business Students, Managers and Executives. Organizers: Suzanne C. de Janasz and Sharon Lobel. Panelists: Heather Foust-Cummings, Jonas Haertle, and Sandra Waddock. Academy of Management Annual Meeting, Vancouver, British Columbia, Canada, August 2015.

Sustainability, Profitability, and Spiritual Wisdom: Re-imagining Paradoxes Facing Organizations. Mark P. Kriger, Organizer. Presenters: Robert E. Quinn, Sandra Waddock, Kathryn Goldman Schuyler, Chellie Spiller. Academy of Management Annual Meeting, Vancouver, British Columbia, Canada, August 2015.

Social Movements, Stakeholders, and Nonmarket Strategy: Movements and Stakeholders, organized by Jocelyn M. Leitzinger and Brayden G. King. Discussant and facilitator (with numerous others), Academy of Management Annual Meeting, Vancouver, British Columbia, Canada, August 2015.

AOM Humanistic Management Pre-Conference, University of British Columbia, Canada, August 7, 2015, in conjunction with Academy of Management Annual Meeting, Vancouver, British Columbia, Canada, August 2015. Speaker: 1) Thrivability as Alternative Objective Function for Management, and 2) Intellectual Shamans and What They Can Teach Us.

Becoming an Intellectual Shaman: Tackling Big Ideas Around Social, Ecological, and Economic Issues. Sandra Waddock and Andreas Rasche, Organizers and Presenters; Stuart Hart, Paul Shrivastava, Erica Steckler, and Lea Stadtler. Academy of Management Annual Meeting, August 2014, Philadelphia, PA.

Degrowth—Problems with Sensemaking: New Imaginaries for Management Science. Robert Perey and Andre Reichel, Organizers. Participants: Caroly P. Egri, Gavin Jack, John M. Jermier, Mark Starik, and Sandra Waddock. Academy of Management Annual Meeting, August 2014, Philadelphia, PA.

Empty Words? The Contested Nature of the UN Global Compact. Showcase Symposium. Organizers: Christian Voegtlin and Andreas Rasche. Participants: Satyarth P. (Prakash) Sethi, Donald H. Schepers, Sandra Waddock, Daniel Berliner, Aseem Prakash, Andreas Georg Scherer, and Oliver Williams. Academy of Management Annual Meeting, August 2014, Philadelphia, PA.

The Power of Words We *Rarely* Use: Dignity, Rights and Responsibility. Organizer: Michael Pirson. Presenters: Sandra Waddock, Claus Dierksmeier, André Habish, and Florian Wettstein. Academy of Management Annual Meeting, August 2014, Philadelphia, PA.

SIM Salon: A Collection of Words that We Should Be Using More Frequently in SIM Research. Program Chair: Harry Van Buren. Presenters: Stephen Brammer, Gerald F. Cavanagh, Jean-Pascal Gond, Michelle Greenwood, and Sandra Waddock. Academy of Management Annual Meeting, August 2014, Philadelphia, PA.

Evolution, Shamans, and Adaptation: What Is/Could Be the Role of Academics in System Change. Co-Organizer with Malcolm McIntosh. Presented Intellectual Shamans. Participants: R. Edward Freeman, Edwina Pio, and Chellie Spiller. International Association of Business in Society, Sydney, Australia, June 19-21, 2014.

Capitalism in Question: Towards an Economics of Justice, Sustainability, and Economic Thrivability. Organizers: Sandra Waddock and Andreas Rasche. Panelists: Nancy J. Adler, Otto Scharmer, Henry Mintzberg, Paul Shrivastava, Sandra Waddock and Adam Sulkowski. Discussant: R. Edward Freeman. All Academy Theme Symposium, Academy of Management Annual Meeting, August 2013, Orlando, FL.

Capitalism in Question: Management Education in Trouble? Rethinking Management Education. Moderator: Michael Pirson. Organizer: Katrin Muff. Speakers: Sandra Waddock, Otto Scharmer, Anne S. Tsui. All Academy Theme Symposium, Academy of Management Annual Meeting, August 2013, Orlando, FL.

Redesigning Capitalism: New Narratives for Firms' Value Creation. Organized by Sybille Sachs and Joseph Mahoney. Panelists: Russell Coff, Thomas Donaldson,

Sandra Waddock, and Maurizio Zollo. All Academy Theme Symposium, Academy of Management Annual Meeting, August 2013, Orlando, FL.

Capitalism in Crisis and Other Conundrums: Tackling the Big Questions. Organizers: Sandra Waddock and Andreas Rasche. Panelists: Claus Dierksmeier, Jegoo Lee, Katrin Muff, Michael Pirson, Sybille Sachs, Erica Steckler. All Academy Theme Professional Development Workshop, Academy of Management Annual Meeting, August 2013, Orlando, FL.

Questioning Self-Interest: Addressing the Hidden Moral Impact of Management Theory and Education. Chair: Dirk Moosmayer. Discussant: Sandra Waddock. Presenters: Long Wang, Dirk Moosmayer, Matthias Huhn, Claus Dierksmeier, and Christopher Gohl. Management Education Division Symposium, Academy of Management Annual Meeting, August 2013, Orlando, FL.

The Problem of Growth...Is Growth. Colloquium, Initiative for Responsible Investment, Hauser Center, Harvard Kennedy School, December 14, 2012, organizer and moderator.

Wicked Problems and the 'Informal' Economy of Ideas: Moving Ideas from the Informal to the Formal Economy of Ideas. Organizer, moderator, and presenter with Judith C. Clair, Boston College. Panelists include: Andrew C. Hoffman, University of Michigan, Robert G. Eccles, Harvard Business School, Tima Bansal, Ivey Business School, and Steven Lydenberg, Harvard Kennedy School. All Academy Symposium, Academy of Management annual meeting, August 2012, Boston, MA.

Taking Stock of SIM (Social Issues in Management). Organized by Michael Valente, Helen Haugh, and Charlene Zietsma. Panelists: Shawn Berman, Rob Phillips, Sandra Waddock, and Duane Windsor. Academy of Management annual meeting, Professional Development Workshop, August 2012, Boston, MA.

Value Creation with 'People for People,' organized by Sybille Sachs and Joseph Mahoney. Panelist: Thomas Donaldson, Sandra Waddock, Jeffrey Harrison, Robert Phillips, James E. Post, Sybille Sachs, and R. Edward Freeman. Professional Development Workshop, Academy of Management annual meeting, August 2012, Boston, MA.

Wisdom of the East Meet the West: What Can the West Learn from the East and Indigenous Cultures? Organizer, moderator, and commentator. With Hiroshi Takeda, University of Kitakyushu, Fukuoka, Japan; Edwina Pio, AUT University, Auckland, New Zealand, and Chellie Spiller, the University of Auckland Business School, Aotearoa, New Zealand; Mzamo P. Mangaliso, University of Massachusetts; and Malcolm McIntosh, Griffith University, Brisbane, Australia. All Academy Symposium, Academy of Management Annual Meeting, August 2011, San Antonio, Texas.

Difference Makers, Intellectual Shamans, and You: Creating Possibilities by Exploring Wisdom, Balance, and Right Action. Organizational Behavior Teaching Conference, Milwaukee, WI, June 8-11, 2011.

Tightrope Walking Dare-to-Care Devils: Difference Makers, Edgewalkers, and Intellectual Shamans, organized by Sandra Waddock, with Stuart L. Hart, Andrew J. Hoffman, Judith A. Neal, Maurizio Zollo, and Sandra Waddock and Erica Stecker, All Academy Symposium, Academy of Management Annual Meeting, August 2010, Montreal, Canada.

The Social in the Physical: From Management research Findings to Artifacts by Scholar-Artists Who Dare to Care. Organized by M. May Seitanidi and Sandra Waddock with Lawrence J. Lad, Mary Jo Hatch, and Dawn Elm. All Academy Professional Development Workshop, Academy of Management Annual Meeting, August 2010, Montreal, Canada.

Sustainable Global Enterprise: Building Research on Caring and Daring MNEs, organized by Aarti Sharma and Min-Dong Paul Lee, with Stuart L. Hart, Ans Kolk, Sanjay Sharma, and Sandra Waddock, Professional Development Workshop, Academy of Management Annual Meeting, August 2010, Montreal, Canada.

Ten Years of Daring to Care: The UN Global Compact (2000-2010)—What Has Been Achieved? Organized by Andreas Rasche, with Malcolm McIntosh, James E. Post, and Sandra Waddock, Symposium, SIM and ONE Divisions, Academy of Management Annual Meeting, August 2010, Montreal, Canada.

The Rights and responsibilities of Corporations in National Politics. Panel Symposium, organized by Marvin Brown, with Georges Enderle and Sandra Waddock, Annual Meeting, Society for Business Ethics, August 2010, Montreal, Canada.

Greening Matters: Shaping and Sustaining a New Vision of the Future. Organizer and panelist, Sandra Waddock; Moderator, Benyamin Lichtenstein; Panelists, Peter M. Senge, Sanjeev Khagram, Malcolm McIntosh, and Sandra Waddock and Erica Steckler. All Academy Symposium, Academy of Management Annual Meeting, August 7-11, 2009, Chicago, IL.

Does Green Management Matter to the Academy of Management: Is the AoM an Emerging ESO (Environmental Sustainable Organization)? Mark Starik, organizer and moderator; Panelists: Gordon P. Rands, Thomas G. Cummings, Sandra Waddock (Fiddling While the Planet Burns? ESO Interactions at the Political/Economic Level), James E. Post. All Academy Symposium, Academy of Management Annual Meeting, August 7-11, 2009, Chicago, IL.

Greening Management Education: Educating for Global Responsibilities, Sustainability, and Ethics, Andreas Rasche, Sandra Waddock, Patricia Werhane, organizers and moderators, with panelists. All Academy Professional Development

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Two New Calls for Faculty to Improve Ethical & Moral Conduct of Graduates: Views Inside and Out, Kenneth R. Thompson, Organizer, Robert A. Giacalone, Sandra Waddock, and Stephen Kerr, panelists. Academy of Management Annual Meeting, August 8-13, 2008, Anaheim, CA.

Corporate Citizenship Journey: Views from the Difference Makers, Facilitated and organized by Sandra Waddock, with Jane Nelson, Steve Lydenberg, Tim Smith, and Allen White, Real + Relevant + Responsive Corporate Citizenship, Boston College Center for Corporate Citizenship Annual Meeting, Boston, April 6-8, 2008.

The 21st Century Corporation: How Do Today's Companies Need to Change to Meet Tomorrow's Needs? Sandra Waddock, organizer, moderator, panelist, with Allen White (Corporation 2020/Tellus Institute), Mark Goyder (Tomorrow's Company), Jane Nelson (Harvard Kennedy School of Government), James Post (Boston University), Gerard Lenssen (European Academy of Business in Society), and Simon Zadek (AccountAbility). All Academy Symposium, August 3-8, 2007, Philadelphia, PA.

Doing Better at Doing Good: Broadening the Base of the Pyramid. Oana Branzei and Kasturi Rangan, organizers; Jane Nelson (Harvard) and James P. Walsh (Michigan) Framing the Debate; Stuart Hart (Cornell) and Aneel Karnai (Michigan), The Debate, Georg Kell (UN Global Compact) and Hani Asaad (International Finance Program), Distinguished Panel; Sandra Waddock (Boston College), David Wheeler (Dalhousie), and Martin Hall (University of Cape Town), Provocateurs. All Academy Symposium, August 3-8, 2007, Philadelphia, PA.

Pro-poor, For-profit Ventures: Paradigms, Discourse and Dialogue between a Global North and a Fragmented South. Academy of Management Professional Development Workshop, August 2007, discussant, Annual Meeting, Philadelphia, PA.

The Wal-Mart Conundrum. Special Session on Wal-Mart, Society for Business Ethics, Atlanta, GA, August 9-13, 2006.

Developing Responsible Leadership and Leadership for the Knowledge Economy—and the Rest of the World. Sandra Waddock and Joseph Weiss, co-organizers, with David Wheeler, James E. Post, Robert Giacalone, and James Walsh, All Academy Symposium, Academy of Management, August 4-11, 2006.

Sacred Wisdom Circle, Jerry Calton, Sandra Waddock, Stephen Payne, International Association of Business in Society, Merrida, Yucatan, Mexico, March 22-26, 2006.

Keynote Panel on Managing Ethically in Times of Change, Eastern Academy of Management, Springfield, MA, May 12, 2005 (invited; with Robert Frederick, David Callahan, and Edwin Hartman).

Paradoxes of Corporate Citizenship: Positives and Negatives of Success and Failure. Sandra Waddock and Peter DeMaCarty, organizers and presenters, Lawrence J. Lad, Jeanne M. Logsdon, and Donna J. Wood. International Association of Business in Society annual meeting, Santa Rosa, Calif., March 31-April 3, 2005.

Joining the Circle: Seeking Shared Wisdom and Connectedness from Old Ways of Sharing and Knowing (workshop). Jerry Calton, Sandra Waddock, Lawrence J. Lad, and Judith A. Clair, organizers. International Association of Business in Society annual meeting, Santa Rosa, Calif., March 31-April 3, 2005, Proceedings, Edited by Lori Verstegen Ryan and Jeanne M. Logsdon, pp. 366-367.

Implementing Service Learning in the 21st Century: The Challenges and Rewards. Ann Buchholtz, Mary-Ellen Boyle, Craig Dunn, Larry Lad, John Mahon, Kathy Rehbein, and Sandra Waddock. Panel presentation, International Association of Business in Society Proceedings, Santa Rosa, Calif., March 31-April 3, 2005, pp. 361-352.

Bridging Management Research to Actionable Knowledge. Kathy Babiak, Sandra Waddock (presenter and co-organizer) Richard Wolfe, submitters, with R. Edward Freeman, Joshua Margolis, and Paul Shrivastava, All Academy Symposium, 2004 Academy of Management Annual Meeting, New Orleans, LA.

Positive Psychology and Responsible Organizations: Exploring the Power of Aspiration in Creating Actionable Knowledge. Robert Giacoloni, Sandra Waddock (The Positive Psychology of Corporate Citizenship), Judith C. Clair and Ron Dusfrene, and Jeanne M. Logsdon and John E. Young., Academy of Management Annual Meeting, New Orleans, 2004.

Business in Society and Positive Psychology: A Workshop. Sandra Waddock and Jeanne M. Logsdon, International Association of Business in Society, March 2004, Jackson Hole, WY.

Institutional Failure: Democracy, Silence, Trust, and Accountability (symposium). Organizer and presenter, Academy of Management annual meeting, Seattle, WA, August 2003.

Teaching Business Ethics and Responsibility: The Relationship to Democracy in a Knowledge Economy, organized by Duane Windsor. Presenter of Corporate Failures and Institutional Integrity: Why Corporate Responsibility Should be the Cornerstone of Management Education. Academy of Management annual meeting, Seattle, WA, August 2003.

Stakeholder Management: Pied Piper or Pipe Dream? Examining the Impact of an Idea. Symposium participant at Academy of Management annual meeting, presenting Stakeholder Relationships and Corporate Responsibility, Seattle, WA, August 2003.

Building Effective Glocal Action: The Tension Between Global and Local Initiatives. Co-organizer (with Steve Waddell) and presenter. Presented Being Glocal: The UN Global Compact. International Association of Business in Society, Rotterdam, The Netherlands, June 2003.

The Business in Society Curriculum in Europe and the United States: A Comparative Analysis and Conversation. Organizer and presenter, International Association of Business in Society, Rotterdam, The Netherlands, June 2003.

Selecting Course Materials for the Business in Society Course (Workshop). Organized by James Weber and Craig Van Sandt. Participant/presenter, International Association of Business in Society, Rotterdam, The Netherlands, June 2003.

The Global Compact: Building Corporate Citizenship in a World of Networks, symposium co-organized with James Post of Boston University, with a keynote speech by Georg Kell, executive head of the Global Compact and panel consisting of Peter Senge, SoL and MIT, Thomas Donaldson of Wharton, and Nikolai Rogovsky of the ILO All-Academy Symposium, Academy of Management annual meeting, Denver, CO, August 2002.

Responsibility Management in the Old and New Economies: Common Values in Quality and Responsibility Management Systems, Organizer and Presenter, with Math Gobbels, Jan Jonker, Jeanne Liedtka, Andy Wicks, Charles Bodwell. Social Issues in Management Division, Academy of Management, Denver, CO, August 2002.

Pushing Pedagogy Forward: Academy Partners Fellows Building Networks through Service Learning. Organized by Amy Kenworthy-U'Ren with Ann Whitney Brieihan, Silvia Dorado, Sandra J. Reinke, and Donna M. Trent. Discussants: John Saltmarsh and Sandra Waddock. Management Education Division, Academy of Management, Denver, CO, August 2002.

Global Public Policy Networks as Social Problem Solving Agents: Voluntary Responses to Managing Responsibilities co-organized, with Steve Waddell. Presenters included Steve Waddell, Sandra Waddock and Charles Bodwell, Larry French and Richard Wokutch, International Association of Business in Society, Victoria, British Columbia, Canada, June 2002.

Teaching Management Mindfully When Crisis Strikes. Co-organized, Judith C. Clair and Sandra Waddock. Workshop with Lawrence J. Lad, International Association of Business in Society, Victoria, British Columbia, Canada, June 2002.

The ISCT and Global Citizenship Standards: An Interactive Search for Improved Theory and Practice. Symposium organized by Jerry Calton and Ben Wempe, with Commentary by Tom Donaldson and Tom Dunfee, and presentation/facilitation by Donna Wood, Jeanne Logsdon, Sandra Waddock, Charles Bodwell, and Johannes van Oosterhout, International Association of Business in Society, Victoria, British Columbia, Canada, June 2002.

Integrity: Exploring the Corporate Citizenship-Reputation Link, Plenary Session, 6th *International Conference on Corporate Reputation*, Reputation Institute, May 23-25, 2002. Organizer and moderator. Panelists: Bradley K. Googins, James E. Post, Steven Lydenberg, and Heidi Soumerai.

Advisory Board, Commentator, Moderator: Meeting Expectations in the Global Economy: The United Nations Global Compact, University of Notre Dame, South Bend, IN, April 21-23, 2002.

Global Conversation on Corporate Responsibility, International Labour Organization, Geneva, Switzerland: Presented at two conferences organized by the ILO: Warsaw, Poland, Initiatives and Strategies of Corporate Social Responsibility from the Perspective of European Integration, April 15, 2002, and Moscow, Russia, Managing Corporate Social Responsibility: Best Practices in Russian Companies, April 17, 2002.

Community-Based Learning Projects and Photo Essays in Strategy Course. Presented in the Innovations Fair at the Advances in Team Learning Conference, Boston University, June 2001.

Breaking the Frame: Markets, Governments, and Stakeholders in the Good Society. Academy of Management Annual Meeting, Washington, DC, August 2001. Symposium Organizer and Presenter, Sandra Waddock, "Myth and Reality of Stakeholder Practices in a Converging World." Other presenters: R. Edward Freeman, James E. Post, Lee E. Preston, and Sybille Sachs, and Joshua Margolis and James Walsh.

Teaching Management Mindfully: The Role for Business in Society Courses. Workshop, Sandra Waddock, Organizer, with Judith Clair and Lawrence J. Lad. International Association of Business in Society annual meeting, Sedona, AZ, March 2001.

Stakeholder Responsibility in the Global Arena: Implications for Labor Standards and Economic Development. Sandra Sutherland Rahman and Sandra Waddock, Co-Organizers, with Laura P. Hartman, Richard E. Wokutch, Sandra Rahman, and Maureen A. Sculley, Presenters, and Bryan Husted and Sandra Waddock, Discussants. International Association of Business in Society annual meeting, Sedona, AZ, March 2001.

A Time for Voice, A Time for Dialogue: Stakeholders in Seattle—Dialogue and Practice Toward Collaborative Stakeholder Relationships, Sandra Waddock, organizer and presenter of “Corporate Citizenship as Management Practice: Time to Build Stakeholder Relationships,” with Jeanne M. Liedtka and R. Edward Freeman, and Ann Svendsen. Discussants: Richard Marens and David Wheeler. Presented at the Academy of Management Annual Meeting (Showcase Session, SIM, ONE), Toronto, Canada, August 2000.

Personal and Organizational Transformation and the Search for Meaning at work in Turbulent Times, co-organized by John Milliman and Judith Clair, with Judi Neal, Gerald Biberman, Sandra Waddock (presenting “Social Capital, Vision, and Meaning: Creating Community in Turbulent Times”), and Michael Whitty, presenters. Presented at the Academy of Management Annual Meeting, SIM, MED, Toronto, Canada, August 2000.

“Capitalist Pigs” at IABS: Aesthetic Knowing and the Business in Society Agenda, An Innovative Session, co-organized by Sandra Waddock (also moderator) and Stephen Taylor (playwright and director) with Judith Clair, Melissa Baucus, Steve Waddell, Lawrence J. Lad, and Craig Fleisher, actors; and Jerry Calton, Mary Mallott, and Diane Swanson, discussants, International Association of Business and Society, March 2000, Essex Junction, VT.

Management Education 2001: Wisdom, Mindfulness, and the Business in Society Curriculum, workshop co-organized by Sandra Waddock and Melissa Baucus, with James E. Post and Lawrence J. Lad, presenters, International Association for Business in Society, March 2000, Essex Junction, Vt.

Transforming Management Education for the 21st Century: Changing and Developing for Global (and Local) Citizenship in a Pluralistic World. Developer, Organizer, and Moderator. Keynote talks by Karl Weick (Michigan), Henry Mintzberg (McGill), and Peter Senge (MIT, Society for Organizational Learning), with comments by Joseph Raelin (Boston College), J. Wil Foppen (Rotterdam at Erasums, The Netherlands), Milton Blood (AACSB), and James E. Post (Boston University), and support from Allen Bluedorn (Missouri at Columbia) and Linda Livingstone (Baylor). All-Academy Symposium, 1999 Academy of Management Annual Meeting, Chicago, IL.

Global Corporate Citizenship: Implications of a Pluralistic World for Changing Management Education. Developer, Organizer, and Moderator. Presenters: J. Wil Foppen, Dean, Rotterdam School of Management, Erasmus Graduate School of

Business, Karen Paul, Florida International University, Bradley M. Googins, Boston College Center for Corporate Community Relations, James E. Post, Boston University. With Milton Blood, AACSB, and James P. Walsh, University of Michigan, Discussants. August 1999, as a **Theme Session** for Social Issues in Management and Management Education Divisions, Academy of Management Annual Meeting, Chicago, IL.

Roundtable discussion participant and presenter in session on social accounting methods, The Leaders' Conference, Boston College Center for Corporate Community Relations, Orlando, FL, March 1999, sponsored by the Aspen Institute Initiative on Social Innovation in Business.

Recent Investment Analysis that Challenges Traditional Assumptions (special session featuring winners of the Moskowitz Prize for best paper on Social Investing for 1996-1998), Invited speaker, Making a Profit While Making a Difference Conference, Social Investment Forum, June 1999, New York City.

Business for Social Responsibility Conference, Boston, MA, October 1998, participant in dialogue for improving relationships between business leaders and academics, sponsored by the Aspen Institute Initiative on Social Innovation in Business.

Dialogue on Measurement and Assessment of Community Relations, International Leader's Conference, Boston College Center for Corporate Community Relations, Orlando, FL, March 13, 1999. Also, presentation of "Built to Last and Then Some....Evaluating Stakeholder Relations in 'Built to Last' Companies" with Samuel B. Graves, presented Monday, March 15.

Something That Surely Matters: Nurturing a New Dialogue Among Corporations, the Academy and the Community, Edward Zlotkowski and Sandra A. Waddock, co-coordinators, with Rae Grad, America's Promise, "The America's Promise Challenge: Engaging the Private Sector to Serve Children and Youth"; Mary Jean Duran, Tricon Global Restaurants and Taco Bell Foundation, "A Corporate Perspective on America's Promise"; Edward Zlotkoski, Introduction and Overview; Sandra Waddock, Synthesis; Commentators, Raymond E. Miles (Berkeley), and James P. Walsh (Michigan), All-Academy Symposium, 1998 Academy of Management Annual Meeting, San Diego, CA.

What Matters Most in Management Scholarship: Nature, Community, Spirituality, Character. James Weber, coordinator and moderator, with William C. Frederick, Sandra Waddock, Ian Mitroff, James Weber, and R. Edward Freeman, discussant. All-Academy Symposium, 1998 Academy of Management Annual Meeting, San Diego, CA.

Many Futures, Many Voices, Many Scholarships: A Good Conversation about Business and Society Research for 2020. Workshop convener and coordinator, with R. Edward Freeman, David Whetten, Lawrence J. Lad, and Vincent Di Norcia.

Workshop at the 1998 Annual Meeting of the International Association of Business and Society, Hawaii (Showcase Workshop).

The Measurement, Costs, and Benefits of Operating with Integrity: Views of Social Stakeholder Performance from the Inside-Out. Symposium coordinator, moderator, and presenter (with Neil Smith) of "Doing Well and Doing Good: The Bottom-Line Benefits of an Inside-Out Social/Financial Audit." With Patsy Lewellyn, Jeanne Logsdon, David Whetten, Kim Davenport, and Curtis C. Verschoor. 1998 Annual Meeting of the International Association of Business and Society, Hawaii.

Business and Society: Curriculum at the Crossroads. Co-coordinated with Lawrence J. Lad. International Association of Business and Society, March 1997, Destin, FL.

Workshop on Collaboration Research. Annette M. Berger, Coordinator, with Ann Feyerherm, Jeanne M. Logsdon, and Sandra A. Waddock, International Association of Business and Society, March 1997, Destin, FL.

The Common Good as an Outgrowth of Social Reflection, Co-coordinated with Joseph A. Raelin, presenter, with Donald A Schön, Ian Mitroff, and Peter M. Vaill. Academy of Management, Showcase Symposium, August 1996, Cincinnati, OH.

Students and Storytelling: Perspectives on Student Creativity, Narrative, and Storytelling in Teaching Business and Society. Coordinator and moderator of the symposium and presenter of "Letter to a Friend: A Personal Reflection Exercise." With Kathryn S. Rogers, D. Jeffrey Lenn, and Steven Brenner. International Association of Business and Society, Vienna, Austria, June 1995.

Chaos in the Ivory Tower: An Experiential Conversation about Shifting Cognitive Demands on Academics with Judith A. Clair. International Association of Business and Society, Vienna, Austria, June 1995.

Corporate Social Performance: New Measures, Research and Teaching Using the Kinder, Lydenberg, Domini Ratings. Coordinator, moderator, and presenter, with Karen Paul, Bernadette Ruf, Krishnamurty Muralidhav, Mark P. Sharfman, Samuel B. Graves, Mark Starik, and Steven Lydenberg. Symposium at the International Association for Business and Society, San Diego, March 1993.

Managing Corporate public Affairs and Government Relations: The Case of US Multinational Enterprises in Europe. Presenter with D. Jeffrey Lenn (convener), Steven N. Brenner, Lee Burke, Diane Dodd-McCue, Craig S. Fleisher, Lawrence J. Lad, David R. Palmer, Kathryn S. Rogers, and Richard E. Wokutch. Symposium at the International Association for Business and Society, San Diego, March 1993.

Research Workshop (pre-conference), Co-chair and co-organizer, Social Issues in Management Division, Academy of Management, including Research Methodology Workshop, Keynote Address by Archie Carroll, University of Georgia, and 12 Research Roundtables, August 1992.

Symposium: Business and Education: Public Policy and Social Implications: A Symposium Proposal. Coordinator, moderator, and presenter with Jacqueline Hook, Jeanne Logsdon, and Judith Thompson, University of New Mexico, and Ester Schaeffer and Fritz Edelstein, National Alliance of Business. Academy of Management Annual Meeting, San Francisco, CA, August 1990.

Research Roundtable Facilitator. Social Issues in Management Division, Academy of Management: Competitiveness as a Social Issue, August 1989.

Beyond "Moral Muteness" in Management Education: Three Pedagogical Perspectives with Diane Raymond, Bonita Betters-Reed, and Jeanne Liedtka. Session chair, moderator, and discussant. Eastern Academy of Management, May 1989.

Research Roundtable Facilitator. Social Issues in Management Division, Academy of Management: Collaboration (with Lawrence J. Lad), August 1988

Evaluating America's Corporate Conscience. Academy of Management Annual Meeting, New Orleans, LA. Organizer and moderator. With Stephen Lydenberg, James E. Post, and Gerald Cavanagh, August 1987.

Good Politics and Good Business. Eastern Academy of Management. Organizer, moderator, and presenter with Stephen Lydenberg, James E. Post, and John F. Mahon, May 1987.

Non-Academic Publications

Final Report of the Massachusetts Governor's Conference on Libraries and Information Services, 1978-1979. Boston: Massachusetts Board of Library Commissioners.

Libraries for the People: An Action Manual, by Lydia R. Goodhue, Alice M. Cahill, J. Worth Estes, and Sandra A. Waddock. Boston: Massachusetts Board of Library Commissioners.

The Convenient MBA Program, Industry, March 1980.

Conference Presentations/General Talks

From Wealth to Wellbeing: Developing a Life-Centered Economic Narrative. Keynote, Workshop: Finance, Geography & Sustainability: Lessons for Urban Planning, Development and Beyond, MIT Department of Urban Studies and Planning, Cambridge, MA, April 3-4, 2017.

Thinking Beyond CSR, Lifetime Achievement Award acceptance speech, 7th International Conference on Corporate Sustainability and Responsibility, Humboldt Universität, School of Business and Economics, Berlin, Germany, September 14, 2016.

Marriage Equality: Shifting Memes and the Lessons for CSR. Steve Waddell and Sandra Waddock, in *The Future of CSR, Part II*, 7th International Conference on Corporate Sustainability and Responsibility, Humboldt Universität, School of Business and Economics, Berlin, Germany, September 16, 2016.

Corporate Responsibility as a Large Systems Change Challenge, Petra Kuenkel, Steve Waddell, Sandra Waddock, 7th International Conference on Corporate Sustainability and Responsibility, Humboldt Universität, School of Business and Economics, Berlin, Germany, September 16, 2016.

Shaping the Shift: Shamanic Leadership, Memes, and Transformation. Hoffman Center for Business Ethics 40th Anniversary Conference, Bentley University, Waltham, MA, July 25-26, 2016.

Modern (Intellectual) Shamans and Wisdom for Sustainability, Sustainable Wisdom: Integrating Indigenous Know-How for Global Flourishing, University of Notre Dame, South Bend, IN, September 11, 2016.

Inequality, Dignity, and the Sustainability Challenge. Conference: Growing Apart: The Implications of Economic Inequality, Boston College, April 8-9, 2016.

Workshop: Large Systems Change: Shaping a New Field, Steve Waddell, Sandra Waddock, Domenico Dentoni, Petra Kuenkel, and Ceren Ozer, Cross Sector Social Interactions Conference, Toronto, Canada, April 2016.

Verizon Visiting Professor Lecture, Dignity, Wisdom & Tomorrow's Ethical Business Leader, Donna Hicks and Sandra Waddock, Bentley University, Center for Business Ethics, November 9, 2015.

Faculty Workshop, Verizon Visiting Professorship, Dignity, Wisdom, and Ethics in Business, Bentley University, Center for Business Ethics, November 12, 2015.

ISC/CHRMS Seminar: Shifting Memes for Stewardship of the Future: Creating the Cultural Foundations for a New Business Paradigm, Institute for Sustainable Enterprise, Fairleigh Dickinson University, November 6, 2015.

Faculty Workshop: PRME: Principles of Responsible Management Education and Fairleigh Dickinson University, November 5, 2015.

6th PRME Assembly (Principles for Responsible Management Education) Global Forum, discussion facilitator, June 23-24, 2015, and UN Global Compact +15 General Assembly, June 25, 2015 (invited guest), New York City.

Research in Sustainability: Making Us Think, Plenary Session, Bentley Global Business Ethics Symposium: Sustainability in a Scandinavian Context 2015, June 7-8, 2015, Copenhagen, Denmark.

Stewardship of the Future: Building New Vision and Values for Value-Add in Responsible Enterprises, Copenhagen Business School Knowledge Forum, Copenhagen, Denmark, June 10, 2015.

Intellectual Shamans and Difference Makers: Creatively Working to Heal a Troubled World, Spirituality and Creativity in Management World Congress, ESADE Business School, Barcelona, Spain, April 23-25, 2015.

Intellectual Shamans: Management Academics Making a Difference, ICADE (Business School), Madrid, Spain, Internal Seminar, April 15, 2015, and Stewardship for the Future: Vision and Values for Value-Add in Responsible Enterprises, ICADE Forum, Madrid, Spain, April 16, 2015.

Intellectual Shamans: Management Academics Making a Difference, and Future Business in Society Research, IESEG (Business School) Center for Organizational Responsibility, Faculty Forum, Paris, France, April 13, 2015.

Stewardship of the Future: Building New Vision and Values for Value-Add in Responsible Enterprises. Inaugural lecture, Ethics in Governance: Stewardship and Investor Education Forum, New Hampshire Institute of Politics, Saint Anselm College, Manchester, NH, April 8, 2015.

Intellectual Shamans and Difference Makers: Stewardship Across Boundaries for the Necessary Transition. Keynote address, 3rd International Conference on Responsible Leadership, Albert Luthuli Centre for Responsible Leadership, University of Pretoria, South Africa, November 4-5, 2014.

Stewardship: Taking Responsibility for the Future. In Responsibility: What Does It Mean? Who Is Responsible and for What? 6th International Conference on Corporate Sustainability and Responsibility, Humboldt Universität, Berlin, Germany, October 8-9, 2014.

Leading in Uncertain Times: Stewardship of the Future. Asia-Pacific Centre for Sustainable Enterprise. Griffith University, Brisbane, Australia, June 17, 2014.

Plenary Wrap-Up Keynote, Intellectual Shamans and Stewardship of the Future: What Issues Will Shape Practice and Scholarship in the Future? C-Lab: Corporate Responsibility in the Laboratory (Scholar/Practitioner Dialogue), The Australian Centre for Corporate Social Responsibility and the International Association of Business in Society, Sydney Australia, June 23, 2014.

Responsible Leadership: Stewardship of the Future. La Trobe University and Project Management Institute, Melbourne, Australia, June 23, 2014.

Intellectual Shamans, La Trobe University, Melbourne (Bundoora Campus), Australia, June 25, 2014.

Responsible Leadership: Stewardship of the Future. Plenary Speaker, Tobias Leadership Conference, Randall L. Tobias Center for Leadership Excellence, Indiana University, April 24-26, 2014.

Stewardship of the Future: Large System Change and Company Stewardship. Corporate Stewardship: Organization for Sustainable Effectiveness. University of Southern California, Los Angeles, CA, February 20, 2014.

Second IECO-RCC International Colloquium, (Real Colegio Complutense) Harvard University, on The Role of Moral and Spiritual Motivation in Building Trust in Organizations. Panelist: Trust and Intrinsic Motivation: The Path to Wisdom. April 3, 2014. Video:

http://www.youtube.com/watch?v=AS59_YzSt9o&list=PL2SOU6wwxB0spslmVkJHr2N0grP5M-j&index=6.

Wellesley Women in Business, Ethics Week, Wellesley College, Difference Making in the Real World, April 8, 2014.

Stewardship of the Future: Large System Change and Company Stewardship of the Future. Corporate Stewardship: Organizing for Sustainable Effectiveness, University of Southern California, February 20-21, 2014.

Smart to Wise: What Yale Heard. Panelist. Practical Wisdom for Management, Yale Divinity School, July 9-10, 2013

CSR, Management Education, and the Future. II Annual International Forum, Socially Responsible Business as a Basis for Sustainable Development, Moscow International Business School (MIRBIS), December 6, 2012 (by Skype).

Laudation for Archie Carroll (plenary); chair of panel on the Emerging Institutional Infrastructure for Corporate Responsibility, Sandra Waddock, chair; R. Edward Freeman, keynote; Dirk Matten, Dima Jamali, Johanna Mair, and Sartini Wardiyono, panelists (plenary); and panelist for ‘What are the Principles of Responsible Management Education’ (breakout), 5th International Conference on Corporate Social Responsibility, October 4-6, 2012, Berlin, Germany.

Discussion Leader (invited), 3rd Global Forum for Responsible Management Education, Rio de Janeiro, Brazil, UN Conference on Sustainable Development, June 14-15, 2012.

Exploring a New World...SEEing Change and Finding Wisdom in a World of Wicked Problems. Administrative Sciences Association of Canada, Social Responsibility Division, Invited Keynote Address, St. John's, Newfoundland, Canada, June 9-12, 2012.

State of the Art of Integration of Sustainability in Organizational Performance Excellence, Side Event, UN Conference on Sustainable Development, Rio de

Janeiro, Brazil, June 18, 2012, Sponsored by Aarhus University/ICOA, Presenter and Panelist.

Difference Making in a World of Collapsing Boundaries: Wicked Problems Need Wicked (Good) Leaders and Wicked (Good) Collaborative Solutions. Third International Symposium on Cross Sector Social Interactions, University of Erasmus, Rotterdam, The Netherlands, May 24-25, 2012.

Aligning Responsibility and Quality Management through TRM (Total Responsibility Management), American Society for Quality, Boston Section, Future of Quality, May 17, 2012, Waltham, MA.

Network of Leadership Scholars Inaugural Meeting, Leadership, Sustainability & Innovation: Bridging the Academic-Practitioner Divide, August 10-11, 2011, San Antonio, TX. Invited opening panelist: Key Challenges.

We Are All Stakeholders to Gaia: An Interaction Perspective on Stakeholder Theory. First Interdisciplinary Conference on Stakeholders, Resources and Value Creation, Barcelona, Spain, June 6-7, 2011.

Beyond Corporate Responsibility to the Common Good: The Millennium Development Goals, UN Global Compact, and Business Enterprise. The Millennium Development Goals, the UN Global Compact, and the Common Good Conference, University of Notre Dame, March 20-22, 2011.

Unspoken Stakeholders: A Gaia-Center Perspective on Stakeholder Thinking. Invitational Stakeholder Conference, Solitude, Utah, December 2-4, 2010.

Difference Makers Who Built the Corporate Responsibility Infrastructure: Developing Vision and Sustaining Action, Invited talk, Interdisciplinary Committee on Organizational Studies (ICOS), University of Michigan, Ann Arbor, November 12, 2010.

Making a Difference: Difference Makers, Edgewalkers, and Intellectual Shamans. Invited speaker, Lewis Institute Lecture Series, Babson College, October 7, 2010.

Business Unusual: Corporate Responsibility in a 2.0 World. Corporate Social Responsibility in a Globalizing World Conference, Ross School of Business, University of Michigan, Ann Arbor, September 10-11, 2010.

Imagining Corporate Responsibility in 2020: What Role for Civil Society and Community? Keynote Speaker, Intersecting Transformations: Business and the Third Sector, Sydney, Australia, June 4-5, 2010.

Imagining Corporate Responsibility in 2020: The Emerging Sustainable Enterprise Economy. Keynote Speaker, Asia Pacific Centre for Sustainable Enterprise, Seminar Series: The 10th Anniversary of the United Nations Global Compact and

the Emerging Sustainable Enterprise Economy, presented at Griffith University, Brisbane, Australia, June 8, 2010.

The Difference Makers: Shaping Corporate Responsibility. Research Seminar, Eco-Centre, Griffith University, Nathan Campus, June 7, 2010.

Finding Wisdom Within: The Role of Seeing and Reflective Practice in Developing Moral Imagination, 16th International Symposium on Ethics, Business and Society, Towards a New Humanistic Synthesis, May 13-15, 2010, IESE, University of Navarra, Barcelona, Spain.

Seeing the Forest and the Trees: A Sustain-Ability Framework for the Social Change Agents Over Time, Sandra Waddock and Erica Steckler, 16th International Symposium on Ethics, Business and Society, Towards a New Humanistic Synthesis, May 13-15, 200, IESE, University of Navarra, Barcelona, Spain.

Finding Wisdom Within—The Role of Seeing and reflective Practice in Developing Moral Imagination, Aesthetics Sensibility, and Systems Understanding. Ethics & Aesthetics Conference, University of St. Thomas, Minneapolis, MN, November 6-8, 2009. Plenary speaker.

Commentary. Raising the Bar in the Implementation of the UN Global Compact. The Research Centre for the Global Compact, New York, NY, October 22-23, 2009.

The Business of Making a Difference: How Difference Makes Built Corporate Citizenship and Changed Businesses and Society. Corporate Citizenship in Deutschland, Special Issues: Social Change Inside and Outside of Companies, October 11-12, 2009, Dusseldorf, Germany.

SEEing Change: Building a Sustainable Enterprise Economy, GreaterThan Conference, Portland, ME, July 26-28, 2009.

Business Unusual: The Emergence of SEE Change (Sustainable Enterprise Economy), Sandra Waddock and Malcolm McIntosh, Conscious Capitalism Conference, Bentley University, May 28-29, 2009.

It's the Sustainable Enterprise Economy, Stupid: The Emergence of SEE Change, Malcolm McIntosh and Sandra Waddock, Business as an Agent of World Benefit, Cleveland, OH, June 2-5, 2009.

Too Big to Fail Equals Too Big to Exist? Discussion moderator, 2nd Summit on the Future of the Corporation, Boston, MA, June 9-10, 2009.

Difference Makers: Shaping Corporate Responsibility, 3rd International Conference on Corporate responsibility and Governance, Berlin, Germany, October 2008, invited plenary speaker.

Corporate Citizenship: The Leadership Challenge from the Changing Global Context, Politeia, Fifth Annual Forum on Corporate Social Responsibility in a Global Economy: Corporate and Stakeholder Responsibility: Theory and Practice, Milan, Italy, May 22-23, 2008.

Invited opening speech, The Stakeholder Landscape: Context, Trends, and Pressure Points. Knowledge Forum on Engaging Stakeholders, Richard Ivey School of Business, The University of Western Ontario, (held in Toronto), February 29, 2008.

Keynote speaker, Leadership Integrity in a Fractured Knowledge World, 5ème Congres de L'ADERSE, Transversalité del Responsabilité Sociale de l'Entreprise, Grenoble, France, January 10-11, 2008. Also, speaker, roundtable on L'entreprise à l'aune de ses responsabilités vis-à-vis de l'homme, de l'environnement et du profit: que disent les experts? And discussing, roundtable on Entreprise, responsable socialement: Rendre compte aux parties prenantes.

The Limits of Corporate Responsibility. The Next Great Transformation, Sustainable Enterprise Conference, Cornwall, England, October 24-26, 2007.

The Emerging State of Corporate Responsibility, Wharton School of the University of Pennsylvania, doctoral pro-seminar, September 30, 2007

Invited panelist, Corporate Social Responsibility: What Is It? Where Is It Headed? Why Should We Care? Harvard Kennedy School of Government, CSR Initiative, September 18, 2007.

Invited panelist, 3rd Bentley Global Business Ethics Symposium, Business Ethics and Corporate Social Responsibility: Different Sides of the Same Coin? Panel on Ethics, CSR and Stakeholder Management, Universidad Pontificia Comillas de Madrid, Madrid, Spain, June 18, 2007.

Invited speaker, The Changing Infrastructure of Corporate Responsibility, Juan Carlos III University, Getafe, Spain, June 19, 2007.

'Master' in first-ever Swiss Master Class on Corporate Social Responsibility (nine masters and nine doctoral students): Corporations as Political Actors: Facing the Post-National Constellation, Lausanne, Switzerland, December 8-9, 2006.

Building the Institutional Infrastructure for Corporate Responsibility. Harvard Kennedy School of Government, November 30, 2006.

Beyond Corporate Responsibility to a New Social Contract, Sandra Waddock and Malcolm McIntosh. Global Forum: Business as an Agent of World Benefit, October 22-25, 2006.

http://dcollections.bc.edu/R/GFT8MSS5P8HENVNMJ6EX9FCK15IU4K9E2DPB1SKYQE6ET17UG5-01481?func=results-jump-full&set_entry=000003&set_number=000835&base=GEN01-BCD03

Building the Institutional Infrastructure for Corporate Responsibility. Proceedings of Advancing Theory in CSR: An Intercontinental Dialogue, Montreal, Quebec, Canada, October 12-15, 2006.

Concluding Remarks (Distinguished Speaker), Citizens as CSR Partners: Obstacles, Good Practices, Winning Strategies, Taking CSR Seriously, VI International Seminar on Corporate Citizenship, Frascati, Italy, June 20-July 1, 2006.

The UN Global Compact in a Context of Voluntary Responsibility Assurance, Sandra Waddock and Florian Wettstein. Invited address, Ludwigshafener Gespräche, Forum Interkulturelles Zusammenleben Rein-Necka, Theme: Religionen im Prozess der Globalisierung, November 10-11, 2005.

Corporate Citizenship and Responsibility Assurance. Invited plenary speaker, The Evolving Corporate Social Responsibility Debate: Issues for Employers and their Organizations. International Symposium for Employers' Organizations, sponsored by the International Organization of Employers and the International Labour Organization, Geneva, Switzerland, October 5-7, 2005.

Leadership Integrity in a Fractured Knowledge World. Invited keynote address, World Forum International Association of Jesuit Business School Deans, São Leopoldo, Brazil, June 5-8, 2005.

Keynote panel on "How Organizations Can Develop a Sense of Ethics," Eastern Academy of Management, Springfield, MA, May 2005.

Taking Corporate Citizenship Seriously? Trends...Pressures...Moving Forward. Invited Speaker. 4th International Conference on Corporate Social Responsibility, Frascati, Italy, October 15-16, 2004.

Does Firm Performance Reduce Managerial Opportunism? The Impact of Performance-Based Compensation and Firm Performance on Illegal Accounting Restatements. Jegoo Lee, Byung-Hee Lee, Sandra Waddock, and Samuel B. Graves, Japha Symposium on Business and Professional Ethics, Center for Business and Society, University of Colorado, Boulder, October 29, 2004.

Do Stock Options Resolve Opportunism: The Impact of Performance-Based Compensation and Firm Performance on Inappropriate Earnings Management, by Jegoo Lee, Byung Hee (Brian) Lee, Sandra Waddock, and Samuel B. Graves. Japha Symposium, October 2004.

Rethinking the Stakeholder Paradox: Effects of CSP and Performance-Based Compensation on Fiduciary Duty. Jegoo Lee, Sandra Waddock, Samuel B. Graves. Academy of Management Annual Meeting, August 2004, New Orleans, LA.

What is Corporate Citizenship? What is Corporate Responsibility? Starting Bloc: The Institute for Responsible Leadership, Boston College, March 13, 2004.

Parallel Universes: Companies, Academics, and the Progress of Corporate Citizenship. Business in Society *Conversazione* 4, University of Northern Iowa, April 25-27, 2003.

(http://dcollections.bc.edu/R/GFT8MSS5P8HENVNMJ6EX9FCK15IU4K9E2DPB1SKYQE6ET17UG5-03612?func=results-jump-full&set_entry=000027&set_number=000835&base=GEN01-BCD03)

Summary Comments: United Nations Global Compact Learning Forum, Berlin, West Germany, December 11-13, 2002.

Keynote Address: Corporate Social Responsibility: Making the Business Case for Integrity, Reputation, and Social Performance. Foundation Tracender, Santiago, Chile, November 10, 2002, Social Responsibility Fair.

Keynote Address: The Imperative for Corporate Responsibility and Integrity. Measuring the Business Value of Corporate Philanthropy, sponsored by The Council on Foundations and NYRAG, New York City, October 24, 2002.

Workshop: Social Performance Management & Corporate Social Responsibility. Executive Workshop. New York City, October 2, 2002. With Alyson Warhurst, University of Warwick. Sponsored by *Ethical Corporation* magazine.

Keynote address: Performance Implications of the New Business Imperative: Corporate Responsibility. International Centre for Business Performance and Corporate Responsibility, Middlesex University Conference on Business Performance and Corporate Social Responsibility, April 4, 2002, London, England.

Ruffin Lectures on Business Ethics, Business Ethics and Science, University of Virginia, Darden Graduate School of Business Administration, Charlottesville, VA, April 19-21, 2002. Invited commentator on William C. Frederick's paper.

Activism. Sandra Waddock, Kathleen Rehbein, and Samuel B. Graves. Academy of Management Annual Meeting, August 2001, Washington, DC.

The Colloquium on Socially Responsible Investing, Invited speaker, Boston, November 2000.

Presentation of "Beyond Build to Last...Stakeholder Relations in the 'Built to Last' Companies" (with Samuel B. Graves), The Colloquium on Socially Responsible Investing, The New York Security Analysts Society and Social Investment Forum, World Trade Center, New York, October 14, 1999.

Invited comments on "Stakeholder Value Equilibration and the Entrepreneurial Process" by S. Venkataraman, The Ruffin Ethics Series, Darden Graduate School of Business, University of Virginia, October 4-6, 1999.

The Good, the Bad, and the Activists: Stakeholder Relationships and Shareholder

Performance Characteristics of Social and Traditional Investments with Samuel B. Graves and Renee Gorski, Academy of Management Annual Meeting, August 1998, San Diego, CA.

Social Issues in Management for the 21st Century: Stepping Outside the 20th Century Paradigm. 1997 Social Issues in Management Division Chair's Address, Academy of Management Annual Meeting, Boston, MA.

A Look at the Financial-Social Performance Nexus When Quality of Management Is Held Constant" with Samuel B. Graves. Third Biennial Conference on Advances in Management, June 26-29, 1996, Boston, MA.

Celebrating Teachers: Collaboration for Schools in the 21st Century. Guest Speaker, The Brookline Foundation Annual Meeting, May 14, 1996.

Adult Learning (Post-Secondary Education and Training). The 1996 Business and Education Conference: Collaborating for Continuous Learning, The Conference Board, New York, March 4-5, 1996.

Bringing Universities into the Community: The Boston College Role, panel presentation, Students for Socially Responsible Business Panel Presentation, Boston College, November 6, 1995.

Education and Business: The School Reform Issue. Talk to educational administration students, Boston College School of Education, November 1995.

Making New Links for Management: Maybe Good *Social Performance* IS Good Performance for Companies. Massachusetts Association of CPA, High Technology Division, Boston, MA, October 1995.

Public-Private Partnerships: A Process for Museum Collaboration. New England Museum Association, Portland, Maine, November 1994.

Corporate Social Performance Research: Who Needs and Who Should Do It? Business for Social Responsibility Annual Meeting, Boston, MA, October 1994.

The Corporate Social Performance-Firm Financial Performance Link with Samuel B. Graves. Academy of Management, Annual Meeting, Dallas, TX, August 1994.

The Fractal Organization or Alliances, Networks, and Fragments: How Organizations Adapt to Chaos. Academy of Management , Annual Meeting, Atlanta, GA, August 1993.

Beyond the Quick Fix: The Shifting Paradigm of Business Involvement in School Reform. Academy of Management, Annual Meeting, Las Vegas, NV, August 1992.

Second Generation Public-Private Partnerships, National Alliance of Business Yankee SWAP Conference. Hyannis, MA, March 1992.

Strategic Issues Management: An Integration of Issue Life Cycle Perspectives with John F. Mahon. Academy of Management Annual Meeting, Miami, FL, August 1991.

Top Management Team Certainty: An Interpretive View with Lynn A. Isabella. Academy of Management Annual Meeting, Miami, FL, August 1991.

Life Cycle Implications of Issues Management. Ninth Annual Research Conference of the Center for the Study of Business and Public Issues, Pennsylvania State University, State College, PA, June 10-12, 1991.

Implementation Issues in Public-Private Partnerships. The New England Heritage, Bentley College, March 9, 1991.

The Social Determinants and Consequences of Competitiveness. Academy of Management Annual Meeting, San Francisco, CA, August 1990.

Corporate Social Performance Revisited: Dimensions of Efficacy, Effectiveness, and Efficiency with John F. Mahon. Quality of Life Conference, Virginia Polytechnic Institute, Blacksburg, VA, November 1989.

A Preliminary Empirical Test of Daft & Weick's Typology of Organizations as Interpretive Systems with Lynn A. Isabella. Academy of Management Annual Meeting, Anaheim, CA, August 1988.

Strategic Philanthropy and Partnerships for Economic Progress with James E. Post. American Economics Association, Chicago, IL, December 1987.

A Typology of Social Partnerships. Academy of Management Annual Meeting, New Orleans, LA, August 1987.

Some Criteria for the Successful Development of Public-Private Partnership. Academy of Management, Annual Meeting, Chicago, IL, August 1986.

An Evolutionary Model of Public-Private Partnership Formation and Development. Academy of Management, Annual Meeting, San Diego, CA, August 1985.

The Relationship Between Patient Care Unit Effectiveness and Doctor and Nurse Influence with Martin P. Charns. Academy of Management, Annual Meeting, New York, NY, August 1982.

Professional Memberships and Community Activities

Boston College

MBA Admissions Committee, 1987-1989; course coordinator, Strategy and Policy course, AY 1986-7, 1987-8, 1989-90; Graduate Dean's Search Committee, 1989-90; attended Arthur Anderson Ethics Seminar, January 1989; attended Writing Across

the Curriculum seminars; presented numerous Work-in-Progress seminars; co-presented seminars on teaching ethics and writing across the curriculum; research grant committee, 1989; chaired departmental curriculum revision committee, 1990; faculty advisor, Women in Management Association, 1991-1992; 1995-96; CSOM Core Curriculum Review Committee, 1991-1992; Strategy Group Development, 1994; Search Committee, for Director of Freshman Orientation, 1994; University Council on Teaching, 1988-1996, chair 1993; MBA Program Design and Implementation Committee, 1994-96; Coordinator, Management Practice 1, Revised MBA Program, 1995-97; MBA Design and Implementation Committee, 1994-1996; member, Integrated Services Seminars and Inter-Professional Seminars, Boston College professional schools, 1995-7; Member, ad hoc planning committee for Leadership Workshop, 1996-97; Search Committee, Director of the Center for Corporate Community Relations, member 1996; Undergraduate Faculty Research Fellowship Review Committee, fall 1998; Institutions and Ethics Task Force, organizer, Civil Society Colloquium, Fall 1997; co-coordinator, Civil Society Seminar Series, 1997-1998; research associate, Center for Corporate Community Relations, 1992-1999; established and jointly coordinated Teaching Excellence Seminar series, 1987-1999 (with two short breaks); CSOM representative to the University Core Curriculum Development Committee, 1991-1999; Panelist, James A. Waters Colloquium on Ethics of Practice, May 2000; co-coordinator, joint seminar series, Leadership for Change and CSOM Accounting Department, 1997; Member, Boston College Community Service Award Committee, 1999; member, recruitment committee for strategy position, 1999-2000; Speaker, CSOM Honors Assembly, May 21, 2000; Graduation Field Marshall, 1994- ; Chief Marshall, May 22, 2000; Faculty Advisory Committee, Boston College Center for Child, Family, and Community Partnerships, 1996-2000; Boston College CSOM Strategic Planning Steering Committee, 2004-2005; Chair, CSOM Business Leadership for a Better World Task Force, 2003-2004; Chair, CSOM Strategic Planning Subcommittee on Centers, 2004- ; BC Academic Vice President's Advisory Committee, 2003-2004; Co-founder and steering committee member, Institute for Responsible Investing, 2003-2010; Senior Research Fellow and member, Advisory Board, Boston College Center for Corporate Citizenship; co-developer, Leadership for Change (originally Leadership for the Common Good) Program, 1994-2010; co-coordinator Organizational Level Module, 1994-1995, coordinator, Organizational Level Module, 1995-2009; Leadership for Change "Heart and Soul Committee," 1992-2011. President, Boston College Chapter, Beta Gamma Sigma, 1999- .

Academy of Management, member, 1982-present. Academy of Management Blue Ribbon Panel on Management Education for the 21st Century, member, 1997-1998; co-chair, Academy of Management Mentoring Committee, 1996-1998; co-coordinator, Task Force for the Initiative on Service Learning, 1999 annual meeting, ex officio member, 1999- , Service-Learning Fellows Awards Committee, 2000, 2001; Academy of Management Council, Social Issues in Management representative, 1999-2002 (elected).

Social Issues in Management Division, AOM: SIM Mid-Career Panel, 2016; SIM Plenary Committee, 2014; SIM Domain Statement Revision Committee, 2013-2014, member; Junior Faculty Workshop mentor, 2010-present; SIM Best Paper

Committee, 2009; Immediate past division chair, 1997-98; division chair, 1996-97; division chair elect, 1995-1996; program chair, 1995 Annual Meeting; program chair elect, 1993; co-chair, Doctoral Consortium, 1994; faculty participant, 2011-2016; member, Governance Committee, 1990-1998; developer of the first and now continuing Research Methodology Workshop (pre-conference), 1991; chair, SIM Book Award Committee, 1990-1991, member, 1989; member, Research Committee, 1987-1992, co-chair, 1990-1992; SIM Awards Committee, 1988. Participant, Junior Faculty Workshop, SIM, 1989; Business Policy, 1990. Participant, Doctoral Consortium, Social Issues in Management, August 1984 and Organizational Behavior, August 1983.

Leading for Wellbeing Consortium. Steering Committee, 2016- . Participant in Leading for Wellbeing meeting, Fordham University, New York, May 16-17, 2016.

International Association of Business and Society, elected Fellow, 2014; IABS Doctoral Consortium faculty, and Meet the Editors Panel, 2014, Sydney, Australia; Proceedings Editor, 1992 annual meeting; Editorial Board Member, 1990-92; elected member, Best Paper Award Committee, 1998-1999; elected member IABS Board of Directors, 1993-1996; chair, By-Laws Revision Committee, 1995-96; member, 1989-present.

Fifth International Cross Sector Social Interaction Symposium, Toronto, Canada, April 16-19, 2016. Faculty Participant, Doctoral Consortium, April 20, 2016; Scientific Committee.

4th International Cross Sector Social Interaction Symposium, Boston, MA, May 28-30, 2014. Co-leader, Doctoral Consortium (with Rob Van Tulder).

6th International Conference on Corporate Sustainability and Responsibility Doctoral Consortium, Humboldt-Universität zu Berlin, Berlin, Germany, Doctoral Consortium Faculty, October 2012, 2014; International Advisory Board, 2014.

United Nations Global Compact North American Network. Member of founding committee, launched, April 29, 2003, Hewlett-Packard Headquarters, Palo Alto, CA.

UN Global Compact Task Force on Principles of Responsible Management Education, December 2006-July 2007.

Advisory Boards and Committees

Humanistic Management Network Advisory Board, 2017- .

5th International Cross Sector Social Interaction Symposium, Toronto, April 17-19, 2016. Scientific Committee member.

Spirituality and Creativity in Management World Congress, ESADE Business School, Barcelona, Spain, April 23-205, 2015, Scientific Committee member.

High Meadows Institute Future of Capital Markets Advisory Board, Boston, 2014- .

6th International Conference on Corporate Sustainability and Responsibility, Humboldt-Universität zu Berlin, Berlin, Germany, October 8-9, 2014. Advisory Board.

3rd International Conference on Responsible Leadership: Bridging Science, Business, and Politics: The Role of Responsible Leadership in Creating the Necessary Transition to a Sustainable Global Economy, Centre for Responsible Leadership, University of Pretoria, South Africa, November 4-6, 2014. Advisory Board.

4th International Cross Sector Social Interaction Symposium, Boston, May 28-30, 2014, Advisory Board.

Social Innovation Council, Boston College, October 2012-2014.

50+20 Committee, Globally Responsible Leadership Initiative (European Foundation for Management Development), January 2012 - .

Academic Advisory Board, Initiative for Responsible Investment, Quarterly Convening Series, Harvard Kennedy School, 2011-2013.

Advisory Board, Initiative for Responsible Investment, Investor Responsibility Research Center Institute, Harvard Kennedy School, 2010- .

GOLDEN (Global Organizational Learning and Development Network) for Sustainability, with Maurizio Zollo, Bocconi University, Milan, Italy, and others, Steering Committee, 2009-2010; Academic Advisory Council, 2011- ; Large Systems Change working subgroup, 2013- .

Advisory Board, PRME/CBS (Principles for Responsible Management Education/Copenhagen Business School) International Conference on Sustainable Leadership in the Era of Climate Change, November 23-24, 2009, Copenhagen, Autumn 2009.

CSR History Project, University of St. Thomas, invited member of expert consultation panel, November 6-7, 2007.

New Frontiers in Public Trust, Expert Panel, Business Roundtable Institute for Corporate Ethics and Arthur W. Page Society, Washington, DC, April 30, 2007.

UN Global Compact Task Force on Principles for Responsible Management Education, 2007. Member, delegation to present the PRME to the International Leaders Summit, Geneva, Switzerland, July 2007.

Business Ethics Education Initiative (housed at Kansas State University), national advisory committee, 2003- .

Ford/Hitachi Corporate Citizenship Mapmaker Project, 2003-2004.

Starting Bloc Boston: The Institute for Responsible Leadership (student corporate citizenship organization), 2004-2005.

Boston College Center for Corporate Citizenship Advisory Board, 2003- .

Leadership for Change, Heart & Soul Committee (steering committee), 1992- .

Institute for Responsible Leadership, CCC at Boston College, co-founder and steering committee, 2003-2006.

Academic Vice President's Advisory Council, Boston College, 2003-2005 (term).
Center for Child, Family & Community Partnerships (Boston College) founding Advisory Board, 1996-2003.

Reputation Institute, 6th *International Conference on Corporate Reputation*, May 23 –25, 2002. Co-track chair, Corporate Citizenship track with Pursey Heugens.

Society for Organizational Learning, research member, 1998- 2008.

Ethics Education Initiative, College of Business Administration, Kansas State University, Advisory Committee, January 2003-2004.

Eastern Academy of Management, Member, 1986-1995. Track chair, Social Issues, Legal Environment and Government, 1991 annual meeting. Member, By-Laws Revision Committee, 1988-1989.

Association for Business Education Development (Central and Eastern Europe), Founding Member, 1997- .

Boston College Women in Politics Program, Advisory Board, 1990-present.
Guest instructor, 1989-1991.

Society for the Advancement of Socio-Economics, member, 1989-present.

Decision Sciences Institute, 1986-1989. Member.

Franklin School, Newton, Member of the Executive Committee and Secretary, Parent Teacher Association, 1989-1991; co-president, PTA, 1991-1992; Production Editor, Franklin Connection, 1992-1993.

Sherrill House (nursing home), Member of the Corporation, 1988-1992.

ShortStop, Somerville, Mass. Member, board of directors, personnel committee. 1982-1986.

Boston University School of Management, Masters' Academic Standards Committee, 1980-1984.

Suffolk University School of Management, Graduate Curriculum Committee, Presidential Management Intern Selection Committee, Women's Career Day Planning Committee.

New England Council of Optometrists, ex officio member, Board of Directors, 1978-1979.

BHW Credit Union, director, 1976-1977.

Publicity Club of Boston, member, 1976-1978, program committee, 1977, scholarship committee, 1978.

Editorial Boards

Humanistic Management Journal, founding editorial board, 2016- .

Building Sustainable Legacies: The New Frontier of Societal Value Co-Creation, Founding Editorial Board, 2013- .

Journal of Management for Global Sustainability, founding editorial board, 2011- .

Business Ethics: A European Review, editorial board, 2012- .

Social Responsibility Journal, founding editorial advisory board, 2012- .

Sustainability Accounting, Management and Policy Journal, 2014- .

Academy of Management Learning and Education, Editorial Board member, 2006-2011, reappointed, 2012-2015; Committee Member, Best Paper Committee, 2007.

Sage Business & Management Video Collection, editorial advisory committee, 2015-2016.

Journal of Corporate Citizenship, Editorial Board member (founding editorial board), 2000- . General Editor, 2003-2004. Regional Editor, North and South America, 2004- ; Co-editor, special issue on the Business Contribution to Global Peace and Security, with Malcolm McIntosh and Georg Kell, JCC 26.

Organization and Environment, Editorial Board, 2001- (reappointed 2012-).

Business Ethics Quarterly, Editorial Board member, 2007- 2011.

Encyclopedia of Business Ethics and Society, edited by Robert W. Kolb, associate editor, 2005-2007 (2007).

Consulting and Teaching Activities (Outside Boston College)

Deusto Business School, Executive MBA Program, developed and taught a one week course on The New CSR: Corporate Sustainability and Responsibility with Brad Googins at Boston College, June 2011, June 2012.

Workshop, Italian UN Global Compact signatories, Rome, Italy, June 12, 2008.

Autogrill, Milan, Italy, Corporate Responsibility Overview, June 11, 2007.

Swiss Master Class on Corporate Social Responsibility: Corporations as Political Actors? Facing the Post-National Constellation. December 8-9, 2006, Lausanne, Switzerland. Served as one of nine “masters” commending on the doctoral work of nine PhD students. (Pro bono).

Masters in Corporate Citizenship (Certificate Program) Rome, Italy, June 2005, 2006, 2007, 2008, 2009, 2010, sponsored by the **CittadinanzAttiva Fondaca** (Active Citizens Organization Foundation), faculty/presenter with Charles Derber for the first week of the program.

Boston College Graduate School of Social Work, strategic planning retreat, January 2004.

International Labour Organization, Geneva, Switzerland. Contractor, 2001-2002.

Allston-Brighton Healthy Boston Coalition, executive coaching, pro bono, January 2000.

Strategy consulting, **Nextel Corporation**, fall 2000.

Process consultation, **Boston College School of Education**, fall 1996.

Faculty member, **Canadian Council for Public Affairs Advancement**, June 1996, Toronto, Canada.

Consultant on corporate community relations, **Pitney Bowes Corporation**, 1993, in collaboration with the Center for Corporate Community Relations, Boston College.

The Conference Board, developed, researched, and wrote report on education reform.

Eastern European Management Faculty Development Workshop. US Team Member, Consortium of Boston College, University of Hartford, Columbia University, and University of Massachusetts, Faculty Development Workshop, Krakow, Poland, July 1993; Bratislava, Slovakia, June-July 1994; Krakow, Poland, July 1995; Celekovice, The Czech Republic, July 1996; Krakow, Poland, July 1997.

Boston Public Schools, Agissez, strategy consulting, pro bono, 1992.

International Marketing Institute, presenter, 1989, 1992, 1993.

Women in Politics Program, lecturer, 1989, 1990.

Harvard School of Education, Management for Lifelong Education Program, instructor, 1990.

National Alliance of Business, 1) consultant on partnership development, 1990; 2) evaluation of NAB Compact Project, 1990.

Reviewing

Journal reviewer:

Academy of Management Journal

Academy of Management Review

Academy of Management Learning and Education

Business Ethics Quarterly

Journal of Management

California Management Review

Business & Society

Organization Science

International Journal of Organizational Analysis

Journal of Applied Management Studies

Organizational Reputation Review

Journal of Management Inquiry

Journal of Management Studies

Publishers:

Macmillan

Prentice-Hall

McGraw-Hill

Cambridge University Press

Conference Reviewing:

Academy of Management

International Association of Business and Society

Decision Sciences

Eastern Academy of Management

Other

Judge for Best MBA Paper in Corporate Social Performance Contest for The Center for Corporate Community Relations at Boston College, 1994, 2004.

Interests

Folk music, guitar, singer-songwriter.

First CD: *Full Moon Over Boston Tonight*, 2010.

Second CD: *That Girl Will Always Be Trouble*, 2011.

YouTube: Amazing Things, CD Release Feature, April 21, 2011

Part 1. <http://www.youtube.com/watch?v=mzKww-GnS64>

Part 2. <http://www.youtube.com/watch?v=7Il4e4XYFUY&feature=related>

Gigong. Yoga.

Way of Power shamanic practice, 2004- .

Member, Folk Song Society of Greater Boston, 2003- ; Fall Getaway Committee, 2004- .

Member, Mystic Chorale, 2005-2010; Publicity Committee; Co-Producer, Mystic Follies 2009, 2010, 2011.

Summer Acoustic Music Week, 2003- ; Winter Acoustic Music Weekend, 2012- .